The Faculty  
University of Kentucky  
Lexington, Kentucky  

Dear Colleagues:

I am sending each of you a copy of the academic analysis, *Beginning a Second Century*. This study of the needs our University anticipates during the next ten years was prepared with the help of many persons and was adopted by the Board of Trustees on June 12, 1964, as a basis for discussion and action by the faculty and administration. The year now beginning must, therefore, be characterized by faculty leadership in thoughtful planning and decision for the University's future.

Toward this end, the University Faculty has set September 16, 1964, as the date for its first meeting which will be held in Memorial Hall at 7:30 p.m. All the regular faculty will be invited to attend this session at which I shall discuss the material in the enclosed plan. From the document should come the guides for a reconsideration of the University's entire academic program. I hope that each of you will read *Beginning a Second Century* and will participate in the September 16 meeting. At that time I shall try to answer your questions.

The Centennial year 1964-65 offers an inescapable challenge to the faculty. For as the University enters its second century of teaching, research, and service, an adequate philosophy and method can be secured only through thoughtful direction from the faculty. I urge that each of you join in providing this guidance. The gains we shared during the past year in the support of salary, research opportunity, and a retirement plan do not alter the fact that even more basic problems must now be confronted. They can be faced properly only by each of you.

I look forward to talking with you about your responsibility on September 16.

Sincerely yours,

[Signature]

John W. Oswald

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Enclosure